

April 3, 2013

- Subject : Invitation to Annual General Shareholders' Meeting No. 20 (after conversion into a public company limited)
- To : The Company's Shareholders
- Enclosures : 1) An Annual Report of the Board of Directors (CD-ROM) with a copy of the audited statements of financial position, statements of income, statements of comprehensive income, statements of changes in shareholders' equity, statements of cash flows and the report of the auditor of Siam Makro Public Company Limited and its subsidiaries as of December 31, 2012
  - 2) A copy of the Minutes of Annual General Shareholders' Meeting No. 19 (after conversion into a public company limited) held on April 27, 2012
  - 3) Biographical information of the nominated person to be appointed as a new director
  - 4) Biographical information of the nominated persons to be elected as directors in replacement of those retired by rotation
  - 5) Details of Directors' Remuneration
  - 6) Information of the Auditors and the Remuneration
  - 7) The Articles of Association of the Company regarding the shareholders' meeting and the votes
  - 8) Documents and evidence to be declared on the Meeting date
  - 9) Information of the Company's Independent Directors that the shareholders may appoint to be the proxy.
  - 10) 3 Proxy Forms
  - 11) Request Form for Annual Report (Hard Copy)
  - 12) Map of the Meeting location

Pursuant to the resolution adopted by the Board of Directors, the Annual General Shareholders' Meeting No.20 (after conversion into a public company limited) will be held on April 25, 2013 at 3.00 p.m., at Chaturathit Room of Golden Tulip Sovereign Hotel Bangkok, No. 92 Rama 9 Road, Bangkapi Subdistrict, Huay Kwang District, Bangkok Metropolis, Thailand to consider various matters according to the following agenda.

# (1) To consider and confirm the Minutes of the Annual General Shareholders' Meeting No. 19 (after conversion into a public company limited) held on April 27, 2012

#### **Objective and Reason**

For the Meeting to confirm the Minutes of the Annual General Shareholders' Meeting No. 19 (after conversion into a public company limited) held on April 27, 2012 and posted on the Company's website (as details in Enclosure 2).



#### Board of Directors' opinion

Board of Directors is of the opinion that it would be appropriate for the meeting of shareholders to consider and confirm the Minutes of the Annual General Shareholders' Meeting No. 19 (after conversion into a public company limited) held on April 27, 2012.

(2) To consider and approve the audited statements of financial position, statements of income, statements of comprehensive income, statements of changes in shareholders' equity, statements of cash flows and the report of the auditor of Siam Makro Public Company Limited and its subsidiaries as of December 31, 2012

#### **Objective and Reason**

For the meeting of shareholders to consider and approve the audited statements of financial position, statements of income, statements of comprehensive income, statements of changes in shareholders' equity, statements of cash flows and the report of the auditor of Siam Makro Public Company Limited and its subsidiaries as of December 31, 2012 (as details in Enclosure 1).

#### Board of Directors' opinion

Board of Directors is of the opinion that the audited statements of financial position, statements of income, statements of comprehensive income, statements of changes in shareholders' equity, statements of cash flows and the report of the auditor of Siam Makro Public Company Limited and its subsidiaries as of December 31, 2012 are correct and then they should be considered and approved by the meeting of shareholders.

#### (3) To consider, confirm and acknowledge the following matters:

3.1 To confirm the report of the Company's Management regarding the Company's activities.

#### **Objective and Reason**

To report the Company's activities in the year 2012 to the meeting of shareholders to confirm (as details in Enclosure 1).

- 3.2 To acknowledge payment of interim dividend to the Company's shareholders:
  - On September 7, 2012 by the Board of Directors' Meeting No. 3/2012 held on August 9, 2012; and
  - On December 4, 2012 by the Board of Directors' Meeting No. 4/2012 held on November 5, 2012.

#### Objective and Reason

To report the payment of interim dividend in the year 2012 to the meeting of shareholders to acknowledge as required by the law.

#### Board of Directors' opinion

Board of Directors is of the opinion that:

- 3.1 The report of the Company's Management regarding the Company's activities should be considered and confirmed by the meeting of shareholders.
- 3.2 The payment of interim dividend on September 7, 2012 and December 4, 2012 are matters to be informed to the meeting of shareholders for their acknowledgement under the law.



#### (4) To appoint a new director

#### Objective and Reason

The Nomination and Remuneration Committee proposed to the Board of Directors to appoint Mr. Philip William Cox as the Company's new director in order to replace Mr. Dhanin Chearavanont who resigned from the position of the Company's director on 11 November 2010 according to the resolution of the Company's Board of Directors meeting No. 4/2010 since he has experiences which will enable the progress and success of the Company's business (Biographical information of Mr. Philip William Cox is detailed in Enclosure 3).

#### Board of Directors' opinion

Board of Directors is of the opinion that Mr. Philip William Cox should be appointed as the Company's director in order to replace Mr. Dhanin Chearavanont since he has experiences which will enable the progress and success of the Company's business.

#### (5) To consider the election of the Directors to replace those who retire by rotation

#### **Objective and Reason**

Under Article 15 of the Company's Articles of Association, at every annual ordinary meeting, one-third of the directors shall retire from office. The directors who have been longest in office shall retire. If their number is not a multiple of three, then the number nearest to one-third must retire from office. A retiring director is eligible for reelection. At the Annual General Shareholders' Meeting No. 20 (after conversion into a public company limited), 4 directors to be retired by rotation are as follows:

1. Mr. Athaporn Khaimarn	Independent Director
2. Mr. Chavalit Uttasart	Independent Director
3. Mr. Thira Wipuchanin	Independent Director
4. Mr. Stephan Ronald Naninga	Director

The Company had granted the minority shareholders an opportunity to nominate persons to be considered and selected as directors during September 14, 2012 to December 20, 2012 by posting criteria for the said nomination via the news system of the Stock Exchange. The outcome was that no shareholder nominating any person to be considered.

The Nomination and Remuneration Committee opined that the 4 directors who are due to retire are qualified and capable of managing the businesses of the Company and then proposed to the Company's Board of Directors' Meeting to recommend the meeting of shareholders to consider and re-elect the said 4 directors to serve the same post for another term (Biographical information of the said 4 directors are detailed in Enclosure 4).

The resolution on the election of the Directors under this Agenda must be adopted by an affirmative vote of a majority vote of the total votes of shareholders attending the meeting and being entitled to vote pursuant to criteria and procedures described in the Company's Articles of Association as follows:



- (a) A shareholder shall have a number of votes which is equivalent to the number of shares held by him;
- (b) Each shareholder may exercise all the votes he has under (a) to elect one or more persons as directors but he may not split his votes among any such persons;
- (c) The persons receiving the highest number of votes in the respective order of the votes shall be elected as directors up to the total number of directors required or to be elected at such time. In the event that a number of persons receiving an equal number of votes for the last directorship exceed the number of directors the Company required or to be elected at such time, the chairman of the meeting shall have a casting vote.

#### Board of Directors' opinion

The Board of Directors is of the opinion that the following retired four (4) directors should be re-elected as the Directors for another term since they are capable of managing the businesses of the Company.

1. Mr. Athaporn Khaimarn	Independent Director
2. Mr. Chavalit Uttasart	Independent Director
3. Mr. Thira Wipuchanin	Independent Director
4. Mr. Stephan Ronald Naninga	Director

#### (6) To consider the Directors' remuneration for the year 2013

#### **Objective and Reason**

Under Section 90 of the Public Limited Companies Act, payment of directors' remuneration must be adopted by the resolution of the meeting of the shareholders with at least two-third of the total favorable votes of the shareholders attending the meeting. The Nomination and Remuneration Committee opined that the Board of Directors' Meeting recommend to the meeting of shareholders to consider and approve the directors' remuneration for the year 2013 in amount of Baht 14,040,000 and the additional expenses for directors residing in the foreign countries in attending the Board of Directors' Meetings and the Annual General Shareholders' Meeting in amount of not exceeding Baht 270,000 per person per annum (as details in Enclosure 5).

#### Board of Directors' Opinion

The Board of Directors opines that the directors' remuneration for 2013 should be fixed in the amount of Baht 14,040,000 and the additional expenses for directors residing in the foreign countries in attending the Board of Directors' Meetings and the Annual General Shareholders' Meeting should be fixed in the amount of not exceeding Baht 270,000 per person per annum.

At present, the Company has three (3) directors residing in the foreign countries, namely:

- 1. Mr. Stephan Ronald Nanninga
- 2. Mr. Willem Hendrikus van Leeuwan
- 3. Mr. Wouter van der Woerd



# (7) To consider and approve the declaration of the dividend payment and the appropriation of reserved fund

#### Objective and Reason

In view that the Company has Baht 3,556 million profit in the fiscal year 2012 (Baht 14.82 per share) and the Company has paid interim dividend of Baht 1,260 million (Baht 5.25 per share) in the past year. Therefore, the Company has sufficient profit to pay final dividend for the year 2012 at Baht 7.25 per share, and as the total shares are 240,000,000 shares, the total dividend to be paid is Baht 1,740 million. Dividend payment rate may be compared with that in the previous years as follows:

#### Comparison of dividend payment rate in the previous years

				Chan	<u>ge (%)</u>
Dividend per share (Baht)	<u>2012</u> 12.50*	<u>2011</u> 10.50	<u>2010</u> 7.00	<u>2012/2011</u> 19.1	<u>2011/2010</u> 50.0
Dividend rate per net profit (%)	84.4	96.8	89.3		

# <u>Remark\*</u>

Dividend consists of:

- 1) Interim dividend of Baht 3.50 per share and Baht 1.75 per share having been fully paid in the third quarter and fourth quarter of 2012 respectively; and
- 2) Proposed final dividend of Baht 7.25 per share to be presented to the shareholders' meeting for approval on April 25, 2013. Total dividend for 2012, therefore, is Baht 12.50 per share which complies with the Company's dividend payment policy.

#### Dividend Payment Policy

Unless necessity dictates otherwise, the Company's Board of Directors has a policy to propose to the shareholders' meeting for approval of the Company to pay dividend not less than 40 percent of its net profit after income tax, subject to annual operating performance, commencing from the financial year of December 31, 1994.

#### Board of Directors' opinion

Board of Directors is of the opinion that the Company should declare the final dividend payment for the year 2012 at Baht 7.25 per share, totaling 240,000,000 shares being the total dividend of Baht 1,740 million. The final dividend shall be paid on May 23, 2013. Since the reserved fund as at December 31, 2012 is Baht 240,000,000 equal to 10% of registered capital, the Company, therefore, is not required to set aside more legal reserve. The said amount of the final dividend is in addition to that of the interim dividend declared by:

- The resolution of the Board of Directors' Meeting No. 3/2012 held on August 9, 2012 and paid on September 7, 2012 at the rate of Baht 3.50 per share, totaling Baht 840 million; and
- The resolution of the Board of Directors' Meeting No. 4/2012 held on November 5, 2012 and paid on December 4, 2012 at the rate of Baht 1.75 per share, totaling Baht 420 million.

Therefore, the total dividend payment for the year 2012 will be Baht 3,000 million (Baht 12.50 per share) which is equivalent to 84.4% of the net profit for the year 2012.



# (8) To consider and appoint the auditors and to fix the auditing fee for the fiscal year ended December 31, 2013

#### **Objective and Reason**

Section 120 of the Public Limited Companies Act provides that "The Annual General Shareholders' Meeting shall appoint the Company's auditor and fix the auditing fee every year. Regarding the appointment of the auditor, the same auditor may be appointed." The Audit Committee having considered and selected the Company's auditor basing on the auditor's performance, independence and auditing fee, proposed to the Board of Directors' Meeting for recommending to the meeting of shareholders to consider and appoint Mr. Prasit Yuengsrikul, Certified Public Accountant (Thailand) No.4174, Mr. Vichien Khingmontri, Certified Public Accountant (Thailand) No.3271 of PricewaterhouseCoopers ABAS Limited as the Company's auditors and to fix the remuneration for the said auditors at the rate of 0.6 % increase over the remuneration and the stock count attendance fee for the year 2012, totaling Baht 6,173,530 which does not include the auditing fee and the stock count attendance fee for new store to be opened in 2013 in the amount of Baht 58,000 per each new store (as details in Enclosure 6).

#### Board of Directors' opinion

Board of Directors is of the opinion that the meeting of shareholders should appoint Mr. Prasit Yuengsrikul, Certified Public Accountant (Thailand) No.4174, Mr. Vichien Khingmontri, Certified Public Accountant (Thailand) No.3977 and Mr. Somchai Jinnovart, Certified Public Accountant (Thailand) No.3271 of PricewaterhouseCoopers ABAS Limited as the Company's auditors, any one being authorized to conduct the audit and express an opinion on the annual financial statements of the Company, for the fiscal year ended on December 31, 2013. In the absence of the above-named auditors, PricewaterhouseCoopers ABAS Limited is authorized to identify one other Certified Public Accountant with PricewaterhouseCoopers ABAS Limited to carry out the work. The Board of Directors also opines that the remuneration for the said auditors should be fixed at the rate of 0.6 % increase over the remuneration and the stock count attendance fee for the year 2012, totaling Baht 6,173,530 which does not include the auditing fee and the stock count attendance fee for new store to be opened in 2013 in the amount of Baht 58,000 per each new store.

#### (9) To consider other businesses (if any)

#### Board of Directors' opinion

Board of Directors is of the opinion that this agenda should be included in order to allow the shareholders to propose any other matter to be considered at the meeting of shareholders in addition to those proposed by the Board of Directors.



The shareholders are hereby invited to attend the meeting on the date and at the time and place mentioned above. The shareholders may appoint proxies to attend the meeting and vote for them. Proxy forms are also enclosed herewith.

Very truly yours, By Order of the Board of Directors Siam Makro Public Company Limited



Signed: \_\_\_\_\_ Director

(Mrs. Suchada Ithijarukul)

Signed: . .....Director (Mrs. Saowaluck Thithapant)



#### Minutes of Annual General Shareholders' Meeting No. 19 of Siam Makro Public Company Limited

#### Time and Place:

The meeting was held on April 27, 2012 at 3.00 p.m., at Parichart Room of Golden Tulip Sovereign Hotel Bangkok (formerly Radisson Hotel Bangkok), No. 92 Rama 9 Road, Bangkapi Subdistrict, Huay Kwang District, Bangkok Metropolis, Thailand.

#### Directors Present:

- 1. Mr. Arsa Sarasin
- 2. Mrs. Suchada Ithijarukul
- 3. Mrs. Saowaluck Thithapant
- 4. Mr. Chavalit Uttasart
- 5. Mr. Athaporn Khaimarn
- 6. Mr. Thira Wipuchanin
- 7. Mr. Prasert Jarupanich
- 8. Mr. Stephan Ronald Nanninga
- 9. Mr. Wouter van der Woerd

<u>The Company's Secretary:</u> Ms. Nilobon Tangprasit

#### Preliminary Proceeding:

Mr. Arsa Sarasin, the Independent Director and Chairman of the Board of Directors, acted as Chairman of the meeting. He requested Ms. Nilobon Tangprasit acting as the Secretary to the meeting, to report to the meeting for acknowledgement of the number of shareholders attending the meeting.

There were totaling 576 shareholders presenting at the meeting in the number of 67 persons and 509 proxy holders, representing 210,947,178 shares out of total number of 240,000,000 shares, or equivalent to 87.8947 percent of the total number of shares, constituted a quorum.

Note: There were additional shareholders presenting during the meeting resulting the change of the above number of shareholders attending the meeting in each Agenda and then finally, there were 591 shareholders presenting at the meeting in the number of 74 persons and 517 proxy holders, representing 221,804,971 shares out of total number of 240,000,000 shares, or equivalent to 92.4187 percent of the total number of shares.

In addition, for this year's Annual General Shareholders' Meeting, the Company had posted the criteria on the Company's website during November 15, 2011 to December 20, 2011 to grant the shareholders an opportunity to propose additional agenda and to nominate the qualified persons to be considered and selected as directors pursuant to the Company's



criteria. The outcome was that no shareholder proposed any agenda nor nominated any director.

The voting criteria and vote counting method applied at this meeting are as follows:

For voting in each agenda by a show of hands, the shareholders who rejected or abstained would fill out such non-affirmative votes or abstentious votes with their signatures in the ballots. The Company's staff would collect only the non-affirmative and abstentious ballots. They would not collect the affirmative ballots.

Regarding the vote counting method, the Company would deduct non-affirmative votes and abstentious votes from the total votes of the shareholders participating in the meeting and the remaining votes would be deemed as affirmative votes of each agenda. The votes that shareholders granting proxies and specifying the vote in the proxy forms would be included as well. In addition, for the vote in all agenda would be adopted by affirmative votes with the majority vote of the total votes of the shareholders participating the meeting and having the right to vote. If there is no non-affirmative vote or abstention in any agenda, the Chairman would summarize that the meeting unanimously approve the matter in the said agenda as proposed. However, for some agenda, the Chairman might announce other vote counting methods as considered appropriate.

Every shareholder present in person or represented by proxy had one vote per one share that they hold and the Secretary to the meeting would announce the outcome of the votes in the subsequent agenda.

The Chairman then declared the meeting convened according to the sequence of the agenda specified in the Invitation Letter to the meeting.

1. <u>To consider and confirm the Minutes of the Annual General Shareholders' Meeting</u> No. 18 (after conversion into a public company limited) held on April 20, 2011

The Chairman requested the meeting to consider and confirm the Minutes of the Annual General Shareholders' Meeting No. 18 (after conversion into a public company limited) held on April 20, 2011 according to the copy dispatched to the shareholders with the Invitation Letter to the meeting dated April 5, 2012.

Having considered the matter, the meeting confirmed the Minutes of the Annual General Shareholders' Meeting No. 18 (after conversion into a public company limited) held on April 20, 2011 with affirmative votes of 210,179,278 shares, equaling 99.6360 percent of the total votes of the shareholders participating in the meeting and having the right to vote. There are 767,900 shares, equaling 0.3640 percent abstentions.

2. <u>To consider and approve the audited statements of financial position, statements of income, statements of comprehensive income, statements of changes in shareholders' equity, statements of cash flows and the report of the auditors of Siam Makro Public Company Limited and its subsidiary as of December 31, 2011</u>

The Chairman reported to the meeting to consider and approve the Company's audited statements of financial position, statements of income, statements of comprehensive income, statements of changes in shareholders' equity, statements of cash flows and the report of the auditors of Siam Makro Public Company Limited and its subsidiary as of December 31, 2011 according to the copy dispatched to the shareholders with the Invitation Letter to the meeting dated April 5, 2012.

Having considered the matters, the meeting approved the said audited statements of financial position, statements of income, statements of comprehensive income, statements of changes in shareholders' equity, statements of cash flows and the auditors' report of Siam Makro Public Company Limited and its subsidiary as of December 31, 2011 with affirmative votes of 210,947,278 shares, equaling 100 percent of the total votes of the shareholders participating in the meeting and having the right to vote.

- Note: In this agenda, there was an additional shareholder from Agenda 1 in the number of 1 shareholder holding 100 shares, the result of which is that there is the total number of 577 shareholders attending the meeting representing 210,947,278 shares out of total number of 240,000,000 shares, or equivalent to 87.8947 percent of the total number of shares.
- 3. <u>To consider, confirm and acknowledge the following matters</u>
  - 3.1 <u>To confirm the report of the Company's Management regarding the</u> <u>Company's activities</u>

The Chairman requested Khun Suchada Ithijarukul, the Chief Executive Officer and Vice Chairman of the Board of Directors, to summarize to the meeting the report of the Company's Management regarding the Company's activities in the past year as exhibited in the Annual Report of 2011 dispatched to the shareholders with the Invitation Letter to the meeting dated April 5, 2012 for its confirmation.

Having considered the matters, the meeting confirmed the report of the Company's Management regarding the Company's activities with affirmative votes of 221,804,771 shares, equaling 100 percent of the total votes of the shareholders participating in the meeting and having the right to vote.

Note: In this agenda, there were additional shareholders from Agenda 2 in the number of 13 shareholders holding 10,857,493 shares, the result of which is that there is the total number of 590 shareholders attending the meeting, representing 221,804,771 shares



out of total number of 240,000,000 shares, or equivalent to 92.4187 percent of the total number of shares.

3.2 To acknowledge the payment of interim dividend on September 7, 2011 by the Board of Directors' Meeting No. 5/2011 held on August 10, 2011 and on December 8, 2011 by the Board of Directors' Meeting No. 6/2011 held on November 9, 2011

The Chairman requested Khun Suchada Ithijarukul, the Chief Executive Officer and Vice Chairman of the Board of Directors, to report to the meeting for acknowledgement.

Khun Suchada Ithijarukul informed the meeting for acknowledgement that the Board of Directors' Meeting No. 5/2011 held on August 10, 2011 approved the payment of interim dividend from the Company's net profit after tax for the period from January 1, 2011 to June 30, 2011 at Baht 3.25 per share for the total number of 240,000,000 shares, totaling Baht 780,000,000 on September 7, 2011 and the Board of Directors' Meeting No. 6/2011 held on November 9, 2011 approved the payment of interim dividend from the Company's net profit after tax for the period from January 1, 2011 held on November 9, 2011 approved the payment of interim dividend from the Company's net profit after tax for the period from January 1, 2011 to September 30, 2011 at Baht 1.75 per share for the total number of 240,000,000 shares, totaling Baht 420,000,000 on December 8, 2011. As a result, the total payment of interim dividend in 2011 was Baht 1,200,000,000 (Baht 5 per share).

The meeting acknowledged the payment of interim dividend to the Company's shareholders on September 7, 2011 by the Board of Director's Meeting No. 5/2011 held on August 10, 2011 and on December 8, 2011 by the Board of Director's Meeting No. 6/2011 held on November 9, 2011.

Note: In this agenda, the shareholders presenting at the meeting is that described in Note of agenda 3.1.

4. <u>To consider the election of the Directors to replace those who retire by rotation</u> The Chairman requested Khun Nilobon Tangprasit, the Secretary to the meeting, to present to the meeting to consider the election of the Directors to replace those who retire by rotation.

Khun Nilobon Tangprasit presented to the meeting that under Article 15 of the Company's Articles of Association, at every annual ordinary meeting, one-third of the directors shall retire from office. The directors who have been longest in office shall retire. If their number was not a multiple of three, then the number nearest to one-third must retire from office. A retiring director was eligible for re-election. At this meeting, 3 directors to be retired by rotation were as follows:

1. Mrs. Suchada Ithijarukul	Vice Chairman
2. Mr. Loic Arthur Bernard Marie Driebeek	Director
3. Mr. Wouter van der Woerd	Director



The Company has granted the minority shareholders an opportunity to nominate persons to be considered and selected as directors during November 15, 2011 to December 20, 2011 by posting criteria for the said nomination via the news system of the Stock Exchange and on the Company's website. The outcome was that no shareholder nominating any person to be considered.

The Board of Directors opined that the 3 directors who were due to retire as described above should be re-elected in the same post for another term since they were qualified and capable of managing the business of the Company.

In this regard, the resolution on the election of the Directors under this Agenda must be adopted by affirmative votes with the majority vote of the total votes of the shareholders participating the meeting and having the right to vote.

The Chairman therefore requested the meeting to consider and elect the Directors to replace those who retire by rotation.

Having considered the matters, the meeting resolved that the following persons be re-elected as the Company's directors:

1. Mrs. Suchada Ithijarukul with affirmative votes of 221,800,771 shares, equaling 99.9982 percent of the total votes of the shareholders participating in the meeting and having the right to vote. There is non-affirmative vote of 4,000 shares, equaling 0.0018 percent.

2. Mr. Loic Arthur Bernard Marie Driebeek with affirmative votes of 204,313,680 shares, equaling 92.1142 percent of the total votes of the shareholders participating in the meeting and having the right to vote. There is non-affirmative vote of 17,491,091 shares, equaling 7.8858 percent.

3. Mr. Wouter van der Woerd with affirmative votes of 214,851,666 shares, equaling 96.8652 percent of the total votes of the shareholders participating in the meeting and having the right to vote. There is non-affirmative vote of 2,733,105 shares, equaling 1.2322 percent and 4,220,000 shares, equaling 1.9026 percent abstentions.

Note: In this agenda, the shareholders presenting at the meeting is that described in Note of agenda 3.1.

#### 5. <u>Directors' remuneration for the year 2012</u>

The Chairman requested Khun Nilobon Tangprasit, the Secretary to the meeting, to present to the meeting to consider the Directors' remuneration for the year 2012.



Khun Nilobon Tangprasit informed the meeting that under Section 90 of the Public Limited Companies Act B.E. 2535, payment of directors' remuneration must be adopted by the resolution of the meeting of the shareholders with at least two-third of the total favorable votes of the shareholders attending the meeting. The Board of Directors opined that the directors' remuneration for 2012 should be fixed in the amount of Baht 12,900,000 and the additional expenses for directors residing in the foreign countries in attending the Board of Directors' Meetings and the Annual General Shareholders' Meeting should be fixed in the amount of not exceeding Baht 270,000 per person per annum as detailed in the Invitation Letter to the meeting dated 5 April 2012. At present, the Company has three (3) directors residing in the foreign countries, namely:

- 1. Mr. Stephan Ronald Nanninga
- 2. Mr. Loic Arthur Bernard Marie Driebeek
- 3. Mr. Wouter van der Woerd

The Chairman therefore requested the meeting to consider fixing the Directors' remuneration for the year 2012.

Having considered the matters, the meeting resolved that the remuneration of the Company's Directors for the year 2012 be fixed in the amount of Baht 12,900,000 and the additional expenses for the directors who reside in the foreign countries to attend the Board of Directors' Meetings and Annual General Shareholders' Meeting in the amount of not exceeding Baht 270,000 per person per annum with affirmative votes of 221,804,971 shares, equaling 100 percent of the total votes of the shareholders participating the meeting and having the right to vote, passing the required affirmative votes which is at least two-third of the total votes of the shareholders participating the meeting 147,869,981 shares or 66.6667 percent of the total votes of the shareholders participating the meeting and having the right to vote, which is in the number of 221,804,971 shares.

- Note: In this agenda, there was an additional shareholder from Agenda 3.1 in the number of 1 shareholder holding 200 shares, the result of which is that there is the total number of 591 shareholders attending the meeting, representing 221,804,971 shares out of total number of 240,000,000 shares, or equivalent to 92.4187 percent of the total number of shares.
- 6. <u>To consider matters concerning the Audit Committee retirement by terms of</u> <u>appointment and the Audit Committee to be appointed in place of those who retired</u>

The Chairman requested Khun Nilobon Tangprasit, the Secretary to the meeting, to present to the meeting to consider matters concerning the Audit Committee retirement by terms of appointment and the Audit Committee to be appointed in place of those who retired.

Khun Nilobon Tangprasit informed the meeting that the Audit Committee who were due to retire by terms of appointment were Mr. Athaporn Khaimarn, in the position of the Chairman of the Audit Committee and the other two members of the Audit Committee, Mr. Thira Wipuchanin and Mr. Chavalit Uttasart, on the date of the 19<sup>th</sup> Annual General Meeting of



Shareholders which was held on April 27, 2012. The Board of Directors was of an opinion that the said Audit Committee should be reappointed as the Company's Audit Committee for another 2 years term because of their qualifications and independence in compliance with the SEC's and the SET's requirements.

The Chairman therefore requested the meeting to consider and approve the appointment of the Audit Committee in place of those who retired.

Having considered the matters, the meeting resolved that the appointment of Mr. Athaporn Khaimarn, in the position of the Chairman of the Audit Committee and the other two members of the Audit Committee, Mr. Thira Wipuchanin and Mr. Chavalit Uttasart be approved, with affirmative votes of 220,090,821 shares, equaling 99.2272 percent of the total votes of the shareholders participating in the meeting and having the right to vote. There is non-affirmative vote of 1,714,150 shares, equaling 0.7728 percent.

- Note: In this agenda, the shareholders presenting at the meeting is that described in Note of agenda 5.
- 7. <u>To consider and approve the declaration of dividend payment and the appropriation of</u> reserved fund

The Chairman requested Khun Suchada Ithijarukul, the Chief Executive Officer and Vice Chairman of the Board of Directors, to report to the meeting on the declaration of dividend payment and the appropriation of reserved fund.

Khun Suchada Ithijarukul reported to the meeting that the Board of Directors had adopted a resolution to propose the meeting for an approval to pay the final dividend for the year 2011 at Baht 5.50 per share to shareholders totaling 240,000,000 shares being the total dividend of Baht 1,320,000,000 to be payable on May 25, 2012 in addition to the interim dividend having been paid since September 7, 2011 at Baht 3.25 per share and since December 8, 2011 at Baht 1.75 per share. As a result, the total dividend amount for the year 2011 would be Baht 10.50 per share, equivalent to 96.8 percent of the net profit for the year 2011. The Board also proposed for not to appropriate more legal reserve since the reserve fund as at 31 December 2011 reached Baht 240,000,000 being equal to 10 percent of registered capital.

The Chairman therefore requested the meeting to consider and approve the final dividend payment for the year 2011.

Khun Nilobon Tangprasit, the Secretary to the meeting, informed the meeting for acknowledgement that the resolution on the declaration of dividend payment and the appropriation of reserved fund under this Agenda must be adopted by affirmative votes with the majority vote of the total votes of the shareholders participating the meeting and having the right to vote.



Having considered the matters, the meeting resolved that the declaration of the final dividend payment at Baht 5.50 per share, totaling 240,000,000 shares being the total dividend of Baht 1,320,000,000 to be payable on May 25, 2012 be approved and that the Company be approved for not to appropriate more legal reserve since the reserve fund as at 31 December 2011 reached Baht 240,000,000 being equal to 10 percent of registered capital, with affirmative votes of 221,804,971 shares, equaling 100 percent of the total votes of the shareholders participating in the meeting and having the right to vote.

- Note: In this agenda, the shareholders presenting at the meeting is that described in Note of agenda 5.
- 8. <u>To consider and appoint the auditors and to fix the auditing fee for the fiscal year</u> ended December 31, 2012

The Chairman requested Khun Suchada Ithijarukul, the Chief Executive Officer and Vice Chairman of the Board of Directors, to report to the meeting on the appointment and fixing of the auditing fee for the fiscal year ended December 31, 2012.

Khun Suchada Ithijarukul reported to the meeting that Mr. Prasan Chuaphanich, Certified Public Accountant (Thailand) No. 3051, Ms. Nangnoi Charoenthaveesub, Certified Public Accountant (Thailand) No. 3044, and Mr. Somchai Jinnovart, Certified Public Accountant (Thailand) No. 3271 of PricewaterhouseCoopers ABAS Limited, the Company's auditors, were due to retire. In this regard, two of whom, namely Mr. Prasan Chuaphanich and Ms. Nangnoi Charoenthaveesub were also due to retire from their office. PricewaterhouseCoopers ABAS Limited proposed to the Company to consider appointing Mr. Prasit Yuengsrikul, Certified Public Accountant (Thailand) No.4174 and Mr. Vichien Khingmontri, Certified Public Accountant (Thailand) No. 3977 in place of the said 2 retired auditors and also proposed to reappoint Mr. Somchai Jinnovart, Certified Public Accountant (Thailand) No. 3271 to conduct the duty for the year 2012. The Board of Directors was of the opinion that the meeting of shareholders should appoint the said 3 auditors as the Company's auditors, any one being authorized to conduct the audit and express an opinion on the annual financial statements of the Company, for the fiscal year ended December 31, 2012. In the absence of the above-named auditors, PricewaterhouseCoopers ABAS Limited should be authorized to identify one other Certified Public Accountant with PricewaterhouseCoopers ABAS Limited to carry out the work in order for the audit to be continued and also approve the remuneration for the said auditors at the rate of 3% increase over the remuneration for the years 2011, totaling Baht 5,938,401 which does not include the auditing fee and the stock count attendance fee for new stores to be opened in 2012 in the amount of Baht 55,000 per each new store.

The Chairman then requested the meeting to consider appointing the auditors for the fiscal year ended on December 31, 2012 and fixing the remuneration for the said auditors.



Having considered the matters, the meeting resolved that Mr. Prasit Yuengsrikul, Certified Public Accountant (Thailand) No.4174, Mr. Vichien Khingmontri, Certified Public Accountant (Thailand) No. 3977, and Mr. Somchai Jinnovart, Certified Public Accountant (Thailand) No. 3271 of PricewaterhouseCoopers ABAS Limited be appointed as the Company's auditors, any one being authorized to conduct the audit and to express an opinion on the annual financial statements of the Company for the fiscal year ended on December 31, 2012. In the absence of the above-named auditors, PricewaterhouseCoopers ABAS Limited is authorized to identify one other Certified Public Accountant with PricewaterhouseCoopers ABAS Limited is authorized to carry out the work and that the remuneration for the said auditors at the rate of 3% increase over the remuneration for the year 2011, being Baht 5,938,401 which does not include the audit fee and the stock count attendance fee for new stores to be opened in 2012 in the amount of Baht 55,000 per each new store be approved with affirmative votes of 221,779,471 shares, equaling 99.9885 percent of the total votes of the shareholders participating in the meeting and having the right to vote. There is non-affirmative vote of 25,500 shares, equaling 0.0115 percent.

- Note: In this agenda, the shareholders presenting at the meeting is that described in Note of agenda 5.
- 9. To consider other businesses

The Chairman informed the meeting that this Agenda provided an opportunity to the shareholders holding aggregate number of not less than one-third of the total number of the issued shares to propose other businesses required to be considered at this meeting in addition to those proposed by the Board described above.

There was no other matter presented to the meeting.

The Chairman declared the meeting adjourned at 5.00 p.m.

Signed (Mr. Arsa Sarasin) Chairman of the Meeting Signed (Ms. Nilobon Tangprasit) Secretary to the Meeting



# **Biographical information of the nominated person to be appointed as a new director**

# Mr. Philip William Cox (67)

300
(3)
1/

Mr. Philip William Cox (67)		
	Position Nationality Date of Birth Address Shareholding Relationship with Executives	Director Australian 9 October 1945 1867 Charoen Nakorn Road, Tridhos City Marina D 19 City Tower, BKK 10600 None None
	Education	Attended the Sydney University to study Business Administration
Working Experience	1989-1997	Managing Director, Mah Boonkrong Sirichai Supermarket Co., Ltd.
	1997-2007	Commercial Director (Dry Food), Siam Makro Plc.
	2007-2010	Executive Commercial Director (Dry Food and Supply Chain Management), Siam Makro Plc.
	2005-2010 2011-2013 (March)	Director, Siam Food Services Limited Chief Commercial Officer and Member of the Executive Board of Directors, Makro South America
Director/Executive of the listed company		None
Director/Executive of non-listed company		None
Director/Executive in other businesses which may cause conflict of interest to the Company		None
Professional Service Provider to the Company and its subsidiaries		None
Personal interest in related agenda items		To appoint a new director in agenda 4

To consider the Directors' remuneration for the year 2013 in agenda 6



# <u>Biographical information of the 4 nominated persons to be elected as directors in</u> <u>replacement of those retired by rotation</u>

"Independent Director" means a Director who is not concurrently an executive and does not involve in the day-to-day operations of the Company, as well as who is not major shareholder of the Company and is qualified in accordance with the criteria prescribed by the Capital Market Supervisory Board.

#### 1. Mr. Athaporn Khaimarn (68)

1. MIL Autaporti Kitainiarii (00)	•	
	Position Shareholding Relationship with Executives	Independent Director None None
	Education	Associate member of the Institute of Chartered Accountants in Australia Associateship in Accounting from Western Australia Institute of Technology (Now, Curtin University of Technology) Certificate in Director Accreditation Program initiated by the Thai Institute of Directors Certificate in Director Certification Program initiated by the Thai Institute of Directors
Working experience	1992-1996	Managing Director, Price Waterhouse, Bangkok
	Present	Independent Director and Chairman of the Audit
	1999-present	Committee, Goodyear (Thailand) Plc. Independent Director and Chairman of the Audit Committee, Siam Makro Plc.
Director/Executive of the listed company		2 Companies
Director/Executive of non-listed company		None
Starting date of directorship		16 November 1999
Meeting attendance in 2012 - Annual General Shareholders' M - Board of Directors' Meeting - Audit Committee's Meeting	leeting	1/1 Time 5/5 Times 4/4 Times
Director/Executive in other businesses which may cause conflict of interest to the Company		None
Professional Service Provider to the Company and its subsidiaries		None
Personal interest in related agenda items		To consider the election of the Directors to replace those who retire by rotation in agenda 5
		To consider the Directors' remuneration for the year 2013 in agenda 6



# 2. Mr. Chavalit Uttasart (64)



	Position Shareholding Relationship with Executives	Independent Director None None
	Education	LL.B. (Second Class Honours), Chulalongkorn University Barrister-At-Law, The Institute of Legal Education
E Hart	Training	Barrister-At-Law, Gray's Inn, London Certificate in Director Accreditation Program initiated by the Thai Institute of Directors Certificate in Director Certification Program initiated
		by the Thai Institute of Directors
Working experience	1977-2005	Director, International Logal Councellors Theiland Ltd
	2005-present	International Legal Counsellors Thailand Ltd. Managing Director, Siam City Law Offices Limited Managing Director,
	1999-present	Chavalit & Associates Limited Independent Director and Member of the Audit
	2009-present	Committee, Siam Makro Plc. Independent Director and Member of the Audit Committee, Internet Thailand Plc.
Director/Executive of the listed company		2 Companies
Director/Executive of non-listed c	ompany	18 Companies
Starting date of directorship		16 November 1999
Meeting attendance in 2012 - Annual General Shareholders' Meeting - Board of Directors' Meeting - Audit Committee's Meeting		1/1 Time 4/5 Times 4/4 Times
Director/Executive in other businesses which may cause conflict of interest to the Company		Being Director of Siam City Law Offices Limited and Chavalit & Associates Limited, the legal counsel to the Company and its subsidiaries.
Professional Service Provider to the Company and its subsidiaries		Legal counsel
Personal interest in related agenda items		To consider the election of the Directors to replace those who retire by rotation in agenda 5
		To consider the Directors' remuneration for

the year 2013 in agenda 6



# 3. Mr. Thira Wipuchanin (63)



3. Mr. Thira Wipuchanin (63)		
	Position Shareholding Relationship with Executives	Independent Director None None
	Education	B.Sc. in Economic and Business Administration,
	Training	University of Wisconsin-Stevents Point, U.S.A. Certificate in Director Certification Program initiated by the Thai Institute of Directors Certificate in Audit Committee Program initiated by the Thai Institute of Directors
Working experience	1990-1994	Thailand Representative, Prudential Asset Management Asia Ltd.
	1995-1997	Senior Vice President,
	1998-2004	Premier Group of Companies Senior Executive Vice President, Export - Import Bank of Thailand
	Present	Independent Director and Chairman, Interhides Plc.
	Present	Independent Director and Chairman,
	Present	Precious Shipping Plc. Independent Director and Chairman of the Audit Committee,
	Present	Bangkok First Investment & Trust Plc. Independent Director, Chairman and Chairman of the Audit Committee,
	2003-present	United Palm Oil Industry Plc. Independent Director and Member of the Audit
	2008-2009	Committee, Siam Makro Plc. Member of the Nomination and Remuneration
	2010-present	Committee, Siam Makro Plc. Chairman of the Nomination and Remuneration Committee, Siam Makro Plc.
Director/Executive of the listed company		5 Companies
Director/Executive of non-listed co	ompany	None
Starting date of directorship		14 May 2003
Meeting attendance in 2012 - Annual General Shareholders' Meeting - Board of Directors' Meeting - Audit Committee's Meeting		1/1 Time 5/5 Times 4/4 Times
Director/Executive in other businesses which may cause conflict of interest to the Company		None
Professional Service Provider to the Company and its subsidiaries		None
Personal interest in related agenda items		To consider the election of the Directors to replace those who retire by rotation in agenda 5
		To consider the Directors' remuneration for the year 2013 in agenda 6



### 4. Mr. Stephan Ronald Nanninga (55)



Position	Director
Shareholding	None
Relationship with	None
Executives	
Education	Master Degree in Law (Rotterdam)
	Master Degree in Business Administration (Delft)

Working experience	1993 1999 2007-present 2008-present	Branch Manager/ Member of the Board, Technische Unie B.V. Group Managing Director Distribution Europe, CRH Nederland B.V. Member of the Executive Board of Directors, SHV Holdings N.V. Executive Director, Siam Makro Plc.
Director/Executive of the listed of	company	1 Company
Director/Executive of non-listed	company	1 Company
Starting date of directorship		7 August 2008
Meeting attendance in 2012 Annual General Shareholders' M Board of Directors' Meeting	leeting	1/1 Time 3/5 Times
Director/Executive in other businesses which may cause conflict of interest to the Company		Currently a Member of the Executive Board of SHV Holdings N.V. a company within the SHV Group, which is the majority shareholder of the Company holding, directly and indirectly, over 10% of the Company. The Company and its subsidiaries have undertaken related transactions with SHV Holdings N.V., with these transactions having been approved by the Company's Board of Directors.
Professional Service Provider to Company and its subsidiaries	the	None
Personal interest in related agence	la items	To consider the election of the Directors to replace those who retire by rotation in agenda 5
		To consider the Directory' remains for

To consider the Directors' remuneration for the year 2013 in agenda 6

Note : ( ) age at December 31, 2012

The Nomination and Remuneration Committee has selected and nominated the qualified persons to be the Company's directors and then recommended the Board of Directors to present the said persons together with the opinion to the shareholders' meeting to consider and approve.



# Names of members of the Board of Directors after obtaining approval from the shareholders' meeting will be as follows:

1.	Mr. Arsa Sarasin	Independent Director and Chairman
2.	Mrs. Suchada Ithijarukul	Vice Chairman
3.	Mrs. Saowaluck Thithapant	Director
4.	Mr. Stephan Ronald Nanninga	Director
5.	Mr. Willem Hendrikus van Leeuwen	Director
6.	Mr. Wouter van der Woerd	Director
7.	Mr. Philip William Cox	Director
8.	Dr. Prasert Jarupanich	Director
9.	Mr. Athaporn Khaimarn	Independent Director
10.	. Mr. Chavalit Uttasart	Independent Director
11.	. Mr. Thira Wipuchanin	Independent Director

#### **The Criteria of Directors Nomination**

The Company grants an opportunity to minority shareholders to nominate the suitable and qualified persons to be considered for selection as directors of the Company in advance pursuant to the Company's criteria before the Annual General Meeting of Shareholders for the year 2013.

The Nomination and Remuneration Committee is responsible for selection and nomination the suitable and qualified persons as directors or independent directors of the Company. The deliberation of the Committee is presented to the Board of Directors for consideration. The Board of Directors then presents its opinion to the shareholders' meeting to consider and approve. The resolution on the election of the directors must be adopted by an affirmative vote of a majority vote of the total votes of shareholders attending the meeting and being entitled to vote pursuant to criteria and procedures described in the Company's Articles of Association as follows:

- a) A shareholder shall have a number of votes which is equivalent to the number of shares held by him;
- b) Each shareholder may exercise all the votes he has under clause a), to elect one or more persons as directors but he may not split his votes among any such persons;
- c) The persons receiving the highest number of votes in the respective order of the votes shall be elected as directors up to the total number of directors required or to be elected at such time. In the event that a number of persons receiving an equal number of votes for the last directorship exceed the number of directors the Company required or to be elected at such time, the chairman of the meeting shall have a casting vote.

If the directorship become vacant for any reason other than by rotation, the Board of Directors shall elect a person who is qualified and not having a prohibited characteristics as provided in Section 68 of the Public Limited Companies Act B.E. 2535 as director to fill the vacancy at the subsequent Board of Directors' Meeting unless the remaining term of the director is less than 2 months. The director who fills the vacancy shall retain his office only for the remaining term of the office of the director whom he replaces. The resolution of the Board of Directors shall consist of not less than three-fourth of the votes of the remaining number of directors.



Details	of Directors <sup>2</sup>	Remuneration

N		Remuneration	n for the year 2012	Proposed Remuneration for the year 2013	
No.	Director	Per month (Baht)	Per annum (Baht)	Per month (Baht)	Per annum (Baht)
1.	Mr. Arsa Sarasin	150,000	1,800,000	150,000	1,800,000
2.	Mrs. Suchada Ithijarukul	95,000	1,140,000	95,000	1,140,000
3.	Mrs. Saowaluck Thithapant	95,000	1,140,000	95,000	1,140,000
4.	Mr. Stephan Ronald Naninga	95,000	1,140,000	95,000	1,140,000
5.	Mr. Loic Arthur Bernard Marie	95,000	690,333	-	-
	Driebeek (Resigned during the year) Mr. Willem Hendrikus van Leeuwen (Substituted)		449,667	95,000	1,140,000
6.	Mr. Wouter van der Woerd	95,000	1,140,000	95,000	1,140,000
7.	Dr. Prasert Jarupanich	95,000	1,140,000	95,000	1,140,000
8.	Mr. Athaporn Khaimarn	135,000	1,620,000	135,000	1,620,000
9.	Mr. Chavalit Uttasart	110,000	1,320,000	110,000	1,320,000
10.	Mr. Thira Wipuchanin	110,000	1,320,000	110,000	1,320,000
11.	Mr. Philip William Cox (New director)	-	-	95,000	1,140,000
	Total	1,075,000	12,900,000	1,170,000	14,040,000

# Expenses for directors residing in foreign countries in attending the Board of Directors' Meetings and Annual General Meeting of Shareholders

At present, the Company has three (3) directors residing in the foreign countries, namely:

No.	Director	Amount (per annum)		
1.	Mr. Stephan Ronald Naninga	270,000		
2.	Mr. Willem Hendrikus van Leeuwen	270,000		
3.	Mr. Wouter van der Woerd	270,000		
	Total	810,000		

The Directors' Remuneration is proposed by considering the consistency and suitability with the Company's operational performance and the responsibility in comparison with the remuneration of the other companies in the same industry.



## **Profile of the Company's External Auditors**

#### Name

Date of Birth Position Relationship and/or interest with the Company/ its subsidiaries/ executives/ major shareholders or the connected persons Name of Firm Address

Telephone

Fax E-mail Education Qualifications

**Professional Qualifications** 

**Relevant Experience** 

Mr. Prasit Yuengsrikul C.P.A. Reg. No. 4174 6 June 1965 Partner None

PricewaterhouseCoopers ABAS Limited 15<sup>th</sup> Floor Bangkok City Tower 179/74-80 South Sathorn Road, Bangkok 10120, Thailand. 66 (0) 2286-9999 66 (0) 2344-1000 66 (0) 2286-0500 prasit.yuengsrikul@th.pwc.com

- B.A., Kasetsart University
- Certified Public Accountant (Thailand), C.P.A. Reg. No. 4174
- Certified Public Accountant, Office of the Securities and Exchange Commission (SEC)

Prasit Yuengsrikul, has joined the firm in 1989. Prasit qualified as a Thai Certified Public Accountant in 1992. His audit experience has covered a wide range of business activities with both multinational and local clients including companies listed in the Stock Exchange of Thailand. He is currently responsible for the audit of numerous clients covering manufacturing, trading, foundation, service and construction industry sectors.



#### Name

Date of Birth Position Relationship and/or interest with the Company/ its subsidiaries/ executives/ major shareholders or the connected persons Name of Firm Address

Telephone

Fax Number E-mail Education Qualifications

**Professional Qualifications** 

**Relevant Experience** 

Mr. Vichien Khingmontri C.P.A. Reg. No. 3977 3 January 1965 Partner None

PricewaterhouseCoopers ABAS Limited 15<sup>th</sup> Floor Bangkok City Tower 179/74-80 South Sathorn Road, Bangkok 10120, Thailand. 66 (0) 2286-9999 66 (0) 2344-1000 66 (0) 2286-0500 vichien.khingmontri@th.pwc.com

- B.A., Chulalongkorn University
- Certified Public Accountant (Thailand), C.P.A. Reg. No. 3977
- Certified Public Accountant, Office of the Securities and Exchange Commission (SEC)

Vichien Khingmontri has joined the firm in 1988. Vichien qualified as a Thai Certified Public Accountant in 1991. His audit experience has covered a wide range of business activities with both multinational and local clients including companies listed in the Stock Exchange of Thailand. He is currently responsible for the audit of numerous clients covering manufacturing and trading, energy, and services industry. His key clients include;

- Srithai Superware Public Company Limited
- IRPC Public Company Limited
- Eastern Water Resources Development and Management Public Company Limited
- Univanich Palm Oil Public Company Limited



#### Name

Date of Birth Position Relationship and/or interest with the Company/ its subsidiaries/ executives/ major shareholders or the connected persons

Name of Firm Address

Telephone

Fax Number E-mail

**Education Qualifications** 

**Professional Qualifications** 

**Relevant Experience** 

**Current Clients** 

Mr. Somchai Jinnovart C.P.A. Reg. No. 3271 7 April 1960 Audit Partner None

PricewaterhouseCoopers ABAS Limited 15<sup>th</sup> Floor Bangkok City Tower 179/74-80 South Sathorn Road, Bangkok 10120, Thailand. 66 (0) 2286-9999 66 (0) 2344-1000 66 (0) 2286-0500/0600 somchai.jinnovart@th.pwcglobal.com

- B.A., Chulalongkorn University
- Master's degree in Management, Sasin Graduate Institute of Business Administration of Chulalongkorn University
- Certified public Accountant (Thailand) Reg. No. 3271

Somchai serves a varied portfolio of audit clients, for example, construction, oil refinery, production industry, trade company, international foundation, including special audit for joint venture objective and others. He is also an academic guest speaker for the Department of Business Development, Ministry of Commerce, Federation of Accounting Profession of Thailand, and Chulalongkorn University.

Somchai has attended regional meetings on accounting, auditing, computer auditing, and management for auditing office at Singapore, Hong Kong, Malaysia, Taiwan, and Japan. In 1990, he attended international meeting on accounting, auditing, and management for auditing office at Deloitte Haskins & Sells, New York, USA. In 1991 and 1992, he attended management visit at Deloitte Haskins & Sells, Atlanta, USA.

- Colgate-Palmolive (Thailand) Limited
- Trane (Thailand) Limited
- Hutchison CAT Wireless MultiMedia Limited
- Holiday Inn, Phuket

Number of the years being the Company's<br/>external auditor5 years<br/>Being the external auditor of the subsidiary companies



# **Details of the Auditors' Remuneration**

			Unit : Baht
	<u>Actual 2012</u>	Proposed 2013	Increase (%)
Year end audit and quarterly re	view		
- Base fee	4,993,718	5,489,530	
- 5 new stores opened	200,000		
<ul><li>in 2012</li><li>New stores opened</li><li>in 2013</li></ul>		40,000 per store	
Total	5,193,718	5,489,530	5.7
Stock count			
- Base fee	944,683	684,000	
- New stores		18,000 per store	
Total	944,683	684,000	(27.6)
Grand total			
- Base fee	6,138,401	6,173,530	0.6
- New stores		58,000 per store	

The abovementioned auditors' base fee in amount of Baht 6,173,530 does not cover the audit fee and stock count attendance fee for new stores to be opened in 2013.



# <u>The Articles of Association of the Company regarding the shareholders' meeting and the votes</u>

### 1. Summoning the Shareholders' Meeting

Article 29. The Board of Directors shall hold an annual ordinary meeting of shareholders within 4 months from the end of the fiscal year of the Company.

All other meetings of shareholders apart from the abovementioned meeting shall be called extraordinary shareholders meetings. The Board of Directors may summon an extraordinary meeting of shareholders whenever it thinks fit or whenever, the shareholders holding altogether not less than one-fifth of all issued shares or not less than 25 shareholders holding altogether not less than one-tenth of all issued shares make a requisition in writing to the Board of Directors to summon an extraordinary meeting by clearly specifying therein a reason of such requisition. The Board shall summon a shareholders' meeting within 1 month from the date the shareholders' request is received.

**Article 30.** In summoning a shareholders' meeting, the Board of Directors shall prepare a notice specifying the place, date, time, agenda and matters to be proposed to the meeting together with adequate details by clearly indicating whether such matters are proposed for acknowledgement, for approval or for consideration, as the case may be, as well as the Board's opinions on such matters and send to the shareholders not less than 7 days prior to the date of the meeting and advertise the notice summoning the meeting in a newspaper for 3 consecutive days not less than 3 days prior to the date of the meeting.

### 2. The Quorum

**Article 31.** At a shareholders' meeting, there shall be not less than 25 shareholders and/or the shareholders' proxies (if any), or not less than half of the total number of shareholders and holding altogether not less than one-third of the total issued shares attending the meeting to constitute a quorum.

In case it appears at any shareholders' meeting that within one hour after the time appointed for the meeting the number of shareholders attending the meeting does not constitute the quorum, the meeting, if summoned upon the requisition of shareholders, shall be cancelled. If the meeting had not been summoned upon the requisition of shareholders, another meeting shall be summoned and a notice summoning the meeting shall be sent to the shareholders not less than 7 days before the meeting and at such subsequent meeting no quorum shall be necessary.

### 3. Voting

Article 32. The resolution of the shareholders' meetings shall require of the following votes:

- (1) In normal cases, they shall be adopted by the majority votes of the shareholders who are present and are entitled to vote. One share shall have one vote. In case of equality of votes, the chairman of the meeting shall have a second or casting vote.
- (2) In the following cases, they shall be adopted by the votes of not less than three-fourth of the total votes of shareholders who are present and are entitled to vote:



- (a) Sale or transfer of the whole or an essential part of the Company's business to other person.
- (b) Purchase or acceptance of transfer of business of another company or private company to the Company.
- (c) Execution, amendment or termination of a contract in relation to the leasing of the whole or an essential part of the Company's business, the assignment to any other person to manage the Company's business or the consolidation of the business with other persons for the purpose of sharing profit and loss.
- (d) Increase of Registered Capital.
- (e) Reduction of Registered Capital.
- (f) Issuance of Debenture.
- (g) Amalgamation.
- (h) Dissolution.
- (i) Amendment to Memorandum of Association and Articles of Association.

**Article 33.** A poll may be carried out if so requested by not less than 5 shareholders and approved by the meeting.



#### Documents and evidence to be declared on the Meeting date

#### 1. <u>Shareholders Attending the Meeting in Person</u>

The Shareholder presents the original of Identification Card or Government Official Identification Card or passport (for non-Thai nationals) for registration.

#### 2. Proxy

Please use the Proxy Form B under the Notification of Department of Business Development No. 5 B.E. 2007 which is the form providing various items to enable the shareholders to determine the direction on the required vote of each matter whether or not they agree / disagree / abstain. In addition, there is a separated column in Agenda on appointing director to enable the shareholder to exercise the right to vote for appointing each individual director.

Proxy holder submits the proxy form (Enclosure 10) by proceeding as follows:

2.1 Fill in the required information clearly before signing the proxy form (Enclosure 10). Please also affix the duty stamp of Baht 20 to the Proxy form.

- Ordinary person	Please attach a copy of the identification card / passport (for non-Thai nationals) of the proxy grantor.
- Juristic person	Please attach a copy of the Affidavit of the Juristic person and identification card / passport (for non-Thai nationals) of the director/s who has/have the authority to sign the proxy.

- 2.2 All copies of the documents in 2.1 must be certified as true.
- 2.3 If a shareholder prefers to appoint Siam Makro Public Company Limited's independent directors to be the proxy, please appoint:

(1)	Mr. Athaporn Khaimarn	Independent Director and Chairman of
		the Audit Committee
(2)	Mr. Chavalit Uttasart	Independent Director and Member of the
		Audit Committee
(3)	Mr. Thira Wipuchanin	Independent Director and Member of the
		Audit Committee

Information of the Company's Independent Directors that the shareholders may appoint to be the proxy is shown in Enclosure 9.

2.4 For your convenience, please deliver the proxy form to Siam Makro Plc. Head Office located at 3498 2<sup>nd</sup> Floor, Lardprao Road, Klongchan Subdistrict, Bangkapi District, Bangkok 10240 at least one day prior to the meeting date.

#### 3. <u>Change of Title / Name / Surname of Meeting Participants</u>

Please present the evidence to verify that change.



# Information of the Company's Independent Directors that the shareholders may appoint to be the proxy



# Mr. Athaporn Khaimarn

Position	Independent Director and Chairman of
	the Audit Committee
Age	68 years
Education	Associate member of the Institute of
	Chartered Accountants in Australia
	Associateship in Accounting from
	Western Australia Institute of
	Technology (Now, Curtin University of
	Technology)
Address	Siam Makro Plc., Head Office
	3498 2 <sup>nd</sup> Floor, Lardprao Road,
	Klongchan Subdistrict,
	Bangkapi District, Bangkok 10240
Personal interest in related	In agenda 5, 6
agenda items	

agenda items



Position	Independent Director and Member of
	the Audit Committee
Age	64 years
Education	LL.B. (Second Class Honours),
	Chulalongkorn University
	Barrister-At-Law, The Institute of Legal
	Education
	Barrister-At-Law, Gray's Inn, London
Address	Siam Makro Plc., Head Office
	3498 2 <sup>nd</sup> Floor, Lardprao Road,
	Klongchan Subdistrict,
	Bangkapi District, Bangkok 10240
Personal interest in related agenda items	In agenda 5, 6



# Mr. Thira Wipuchanin

Position	Independent Director and Member of
	the Audit Committee
Age	63 years
Education	B.Sc. in Economic and Business
	Administration, University of
	Wisconsin-Stevents Point, U.S.A.
Address	Siam Makro Plc., Head Office
	3498 2 <sup>nd</sup> Floor, Lardprao Road,
	Klongchan Subdistrict,
	Bangkapi District, Bangkok 10240
Personal interest in related agenda items	In agenda 5, 6





# Notification of Department of Business Development Re: Provision of Proxy Forms (No. 5) B.E. 2550 (A.D.2007)

Whereas it deemed appropriate to reform the Proxy Forms for any meeting of the share subscribers and the shareholders of the Limited Public Company to be more suitable.

By virtue of Section 34 of the Limited Public Company Act B.E. 2535 (A.D.1992), the Director – General of the Department of Business Development, acting as the Registrar hereby issues a notification as follows:

Clause 1. The Notification of Department of Business Development, Re: Provision of Proxy Forms (No. 4) B.E. 2549 (A.D.2006) dated September 27, 2006 be repealed.

Clause 2. Three Proxy Forms for any meeting of the share subscribers and the shareholders be provided as follows:

(1) Form A. being a simple non-complicated form;

(2) Form B. being a form demonstrating the fixed and clear detailed authorization; and

(3) Form C. being a form to be used only by foreign investor appointing a custodian in Thailand to be the securities depositor and caretaker.

Clause 3. The shareholder being a foreign investor appointing a custodian in Thailand to be the securities depositor and caretaker may use either Form A or Form B or Form C of the said Proxy Forms. The other shareholder may use only either Form A or Form B.

Clause 4. The share subscriber or the shareholder of a public company may use the Proxy Forms prescribed under Notification of Department of Business Development, Re: Provision of Proxy Form (No. 4) B.E. 2549 (A.D.2006) dated September 27, 2006 having been repealed for the share subscribers' meeting and shareholders' meeting of a public company limited to be held in the year 2007.

Effective from the date hereof onwards.

Notified on February 2, 2007

(Mr. Kanissorn Nawanukror) Director-General of Department of Business Development Registrar

### Proxy Form A (a simple non-complicated form) Attachment to the Notification of the Department of Business Development Re: Provision of Proxy Forms (No. 5) B.E. 2550 (A.D.2007)

		Road Province			
	•	der of Siam Makro P	-	•	
holding the to	tal number of	shareshareordinprefe	nary shares,	entitled to	votes
(3) I/	We hereby app	oint			
Road		Subdistrict/ Kwang Postal Code		District/ Khet	No t
Road		Subdistrict/ Kwang Postal Code		District/ Khe	
Road		Subdistrict/ Kwang Postal Code		District/ Kher	

only one of the above persons to be my/our proxy holder to attend and vote in my/our behalf at the Annual General Shareholders' Meeting No. 20 held on April 25, 2013 at 3.00 p.m., at Chaturathit Room of Golden Tulip Sovereign Hotel Bangkok, No. 92 Rama 9 Road, Bangkapi Subdistrict, Huay Kwang District, Bangkok Metropolis, or on the other date and at the other place as may be postponed or changed.

I/We shall be liable for any action taken by the proxy holder at the meeting in all respects.

	Proxy Grantor
()	
·	Proxy Holder
()	
	Proxy Holder
()	
	Proxy Holder
()	
	() () ()

#### Remark:

The shareholder shall appoint only one proxy holder to attend and vote at the meeting. The number of shares may not be allocated to more than one proxy holder in order to separately vote.

### Proxy Form B (Demonstrating the Fixed and Clear Detailed Authorization) Attachment to the Notification of the Department of Business Development Re: Provision of Proxy Form (No. 5) B.E. 2550 (A.D.2007)

			Written at Date		
(1)	I/We			Nationality	
Residing at	No	Road	Sub	odistrict/ Kwang	
District/ Kh	et	Provinc	e	Postal Code	
		ord	res, entitled to inary shares,	any Limited entitled to v , entitled to v	votes
(3)	I/We hereby app	oint			
	(1)		aged	years Residing at No.	
				District/ Khet	
		Postal Code			
Road				years Residing at No. District/ Khet or	
				years Residing at No.	
				District/ Khet	
		Postal Code			

only one of the above persons to be my/our proxy holder to attend and vote in my/our behalf at the Annual General Shareholders' Meeting No. 20 held on April 25, 2013 at 3.00 p.m., at Chaturathit Room of Golden Tulip Sovereign Hotel Bangkok, No. 92 Rama 9 Road, Bangkapi Subdistrict, Huay Kwang District, Bangkok Metropolis, or on the other date and at the other place as may be postponed or changed.

(4) I/We hereby authorize the proxy holder to vote on my/our behalf in this meeting as follows:

Agenda 1To consider and confirm the Minutes of the Annual General<br/>Shareholders' Meeting No. 19 (after conversion into a public company<br/>limited) held on April 27, 2012

- (a) The proxy holder shall be entitled to consider and vote on my/our behalf in all respect as he/she deems appropriate.
- $\Box$  (b) The proxy holder shall vote according to my intention as follows:

☐ Agreed

Disagreed

Abstaine

Agenda 2	To consider and approve the audited statements of financial position, statements of income, statements of comprehensive income, statements of changes in shareholders' equity, statements of cash flows and the report of the auditor of Siam Makro Public Company Limited and its subsidiaries as of December 31, 2012			
	behalf in all respect	hall be entitled to consid t as he/she deems approp hall vote according to m Disagreed	priate.	
	C C	C		
Agenda 3	To consider, confirm and	e e	0	
	behalf in all respect	hall be entitled to consid t as he/she deems approp hall vote according to m	oriate.	
	3.1 To confirm the report Company's activities.	o confirm the report of the Company's Management regarding		
	☐ Agreed	Disagreed	☐ Abstained	
	3.2 To acknowledge payr shareholders	ment of interim divide	nd to the Company's	
Agenda 4	To appoint a new director	r		
	behalf in all respect	hall be entitled to consid t as he/she deems approp hall vote according to m	oriate.	
	☐ Agreed	Disagreed	Abstained	
Agenda 5	To consider the election o rotation	f the Directors to repla	ace those who retire by	
	behalf in all respect	<ul><li>(a) The proxy holder shall be entitled to consider and vote on my/ou behalf in all respect as he/she deems appropriate.</li><li>(b) The proxy holder shall vote according to my intention as follows:</li></ul>		
	Appointment of all	directors		
	☐ Agreed	Disagreed	☐ Abstained	
	Appointment of each	ch individual director		
	1. Name of Directo	or: Mr. Athaporn Khaima	ırn	
	☐ Agreed	Disagreed	Abstained	
	2. Name of Directo	or: Mr. Chavalit Uttasart		
	☐ Agreed	Disagreed	☐ Abstained	
	3. Name of Directo	or: Mr. Thira Wipuchanii	1	
	☐ Agreed	Disagreed	☐ Abstained	
	4. Name of Director	r: Mr. Stephan Ronald N	aninga	
	☐ Agreed	Disagreed	☐ Abstained	

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Agenda 6	To consider the Directors' remuneration for the year 2013
	<ul> <li>(a) The proxy holder shall be entitled to consider and vote on my/our behalf in all respect as he/she deems appropriate.</li> <li>(b) The proxy holder shall vote according to my intention as follows:</li> </ul>
	AgreedDisagreedAbstained
Agenda 7	To consider and approve the declaration of the dividend payment and the appropriation of reserved fund
	<ul> <li>(a) The proxy holder shall be entitled to consider and vote on my/our behalf in all respect as he/she deems appropriate.</li> <li>(b) The proxy holder shall vote according to my intention as follows:</li> </ul>
	Agreed Disagreed Abstained
Agenda 8	To consider and appoint the auditors and to fix the auditing fee for the fiscal year ended December 31, 2013
	<ul> <li>(a) The proxy holder shall be entitled to consider and vote on my/our behalf in all respect as he/she deems appropriate.</li> <li>(b) The proxy holder shall vote according to my intention as follows:</li> </ul>
	Agreed Disagreed Abstained
Agenda 9	To consider other businesses (if any)
	<ul> <li>(a) The proxy holder shall be entitled to consider and vote on my/our behalf in all respect as he/she deems appropriate.</li> <li>(b) The proxy holder shall vote according to my intention as follows:         <ul> <li>Agreed</li> <li>Disagreed</li> <li>Abstained</li> </ul> </li> </ul>

(5) Any vote of the proxy holder not being in compliance with that specified in this Proxy Form shall be deemed that the said vote is incorrect and is not my vote as a shareholder.

(6) In case I do not specify my intention to vote in any Agenda or unclear specify or in case the meeting considers or votes in other businesses than those specified above, including in case of an amendment or addition to any fact, the proxy holder shall be entitled to vote on my/our behalf in all respect as he/she deems appropriate.

I/We shall be liable for any action taken by the proxy holder at the meeting in all respects, except in the case where the proxy holder fails to vote in compliance with those specified in the Proxy Form.

Signed:		Proxy Grantor
	()	
Signed:		Proxy Holder
-	()	
Signed:		Proxy Holder
C	()	·
Signed:		Proxy Holder
C	( )	·

#### Remark:

- 1. The shareholder shall appoint only one proxy holder to attend and vote in the meeting. The number of shares can not be allocated to more than one proxy holder in order to separately vote.
- 2. Agenda on Appointment of Directors are eligible to appoint all directors or to appoint each individual director.
- 3. In case where the agenda to be considered at the meeting exceed those specified above, the Proxy Grantor can specify additional details in the Continued List of Proxy Form B attached hereto.

# The Continued List of Proxy Form B

The proxy of the shareholder of Siam Makro Public Company Limited

At the Annual General Shareholders' Meeting No. 20 held on April 25, 2013 at 3.00 p.m., at Chaturathit Room of Golden Tulip Sovereign Hotel Bangkok, No. 92 Rama 9 Road, Bangkapi Subdistrict, Huay Kwang District, Bangkok Metropolis or on the other date and at the other place as may be postponed or changed.

Agenda	a NoSu	bject	
🗌 (a)			and vote on my/our behalf in all
🗌 (b)	respect as he/she deem The proxy holder shall	vote according to my in	tention as follows:
	Agreed	Disagreed	☐ Abstained
Agen	da NoS	Subject	
🗌 (a)			and vote on my/our behalf in all
🗌 (b)	respect as he/she deem The proxy holder shall	s appropriate. vote according to my in	tention as follows:
	Agreed	Disagreed	Abstained
Agenda	a NoSu	bject	
□ (a)	The proxy holder shall respect as he/she deem		and vote on my/our behalf in all
🗌 (b)	The proxy holder shall	vote according to my in	tention as follows:
	Agreed	Disagreed	☐ Abstained
Agen	da NoSubject:	Appointment of Directo	rs (Continued)
Dire	ector Name:		
	Agreed	Disagreed	☐ Abstained
Dire	ector Name:		
	Agreed	Disagreed	☐ Abstained
Dire	ector Name:		
	Agreed	Disagreed	☐ Abstained
Dire	ector Name:		
	Agreed	Disagreed	☐ Abstained
Dire	ector Name:		
	Agreed	Disagreed	☐ Abstained

(Duty Stamp Baht 20)

	ment to the Notification of the Department of Business Development Re: Provision of Proxy Form (No. 5) B.E. 2550 (A.D.2007)
	Written at Date
(1) <b>I/W</b>	eNationality
Residing at No.	Road Subdistrict/ Kwang Province Postal Code
to holding the tota	a business operator as a custodian business as the security depositor and caretaker being a shareholder of Siam Makro Public Company Limited 1 number of
□ Road	(1)agedyears Residing at No Subdistrict/ KwangDistrict/ Khet Postal Codeor
Road	(2)       aged       years Residing at No.         Subdistrict/ Kwang       District/ Khet         Postal Code       or
Road	(3) aged years Residing at No. Subdistrict/ Kwang District/ Khet Postal Code
onl behalf at the Ar at Chaturathit F Subdistrict, Hua	y one of the above persons to be my/our proxy holder to attend and vote in my/our nnual General Shareholders' Meeting No.20 held on April 25, 2013 at 3.00 p.m., coom of Golden Tulip Sovereign Hotel Bangkok, No. 92 Rama 9 Road, Bangkapi ay Kwang District, Bangkok Metropolis, or on the other date and at the other place poned or changed.

3) I/We hereby authorize the proxy holder to vote on my/our behalf in this meeting as follows:

Authorize all the number of shares held and entitled to vote.

Partly authorize as follows:

.....ordinary shares, entitled to.....votes
 .....preferred shares, entitled to .....votes

Totaling.....votes.

(4) I/We hereby authorize the proxy holder to vote on my/our behalf in this meeting as follows:

Agenda 1	To consider and confirm the Minutes of the Annual General Shareholders' Meeting No. 19 (after conversion into a public company limited) held on April 27, 2012	
	<ul> <li>(a) The proxy holder shall be entitled to consider and vote on my/o behalf in all respect as he/she deems appropriate.</li> <li>(b) The proxy holder shall vote according to my intention as follows</li> </ul>	
	Agreed Disagreed Abstained	
Agenda 2	To consider and approve the audited statements of financial positions statements of income, statements of comprehensive income, statements of changes in shareholders' equity, statements of cash flows and report of the auditor of Siam Makro Public Company Limited and subsidiaries as of December 31, 2012	nts the
	<ul> <li>(a) The proxy holder shall be entitled to consider and vote on my/o behalf in all respect as he/she deems appropriate.</li> <li>(b) The proxy holder shall vote according to my intention as follows</li> </ul>	
	Agreed Disagreed Abstained	
Agenda 3	To consider, confirm and acknowledge the following matters:	
	<ul> <li>(a) The proxy holder shall be entitled to consider and vote on my/o behalf in all respect as he/she deems appropriate.</li> <li>(b) The proxy holder shall vote according to my intention as follows</li> </ul>	
	3.1 To confirm the report of the Company's Management regarding to Company's activities.	the
	Agreed Disagreed Abstained	
	3.2 To acknowledge payment of interim dividend to the Company shareholders	y's
Agenda 4	To appoint a new director	
	<ul> <li>(a) The proxy holder shall be entitled to consider and vote on my/o behalf in all respect as he/she deems appropriate.</li> <li>(b) The proxy holder shall vote according to my intention as follows</li> </ul>	
	Agreed Disagreed Abstained	
Agenda 5	To consider the election of the Directors to replace those who retire rotation	by
	(a) The proxy holder shall be entitled to consider and vote on my/o behalf in all respect as he/she deems appropriate.	ur
	(b) The proxy holder shall vote according to my intention as follows	s:
	Appointment of all directors	
	Agreed Disagreed Abstained	

	* *	<ul> <li>Appointment of each individual director</li> <li>1. Name of Director: Mr. Athaporn Khaimarn</li> </ul>	
	☐ Agreed	Disagreed	Abstained
	2. Name of Dire	ector: Mr. Chavalit Uttasart	
	Agreed	Disagreed	Abstained
	3. Name of Dire	ector: Mr. Thira Wipuchanin	1
	☐ Agreed	Disagreed	☐ Abstained
	4. Name of Direct	ctor: Mr. Stephan Ronald N	aninga
	Agreed	Disagreed	Abstained
Agenda 6	To consider the Directe	ors' remuneration for the	year 2013
	behalf in all resp	er shall be entitled to consid pect as he/she deems approp er shall vote according to m	oriate.
	Agreed	Disagreed	Abstained
Agenda 7	To consider and appro	we the declaration of the	dividend nevment and
8	the appropriation of re		arviacia payment and
	the appropriation of real (a) The proxy holde behalf in all resp		er and vote on my/our oriate.
	the appropriation of real (a) The proxy holde behalf in all resp	eserved fund er shall be entitled to consid pect as he/she deems approp	er and vote on my/our oriate.
Agenda 8	<ul> <li>the appropriation of real time is the appropriation of real time is the proxy holds behalf in all respected in the proxy holds</li> <li>(b) The proxy holds</li> <li>Agreed</li> </ul>	er shall be entitled to consid pect as he/she deems approp er shall vote according to m Disagreed nt the auditors and to fix t	er and vote on my/our priate. y intention as follows:
	<ul> <li>the appropriation of real states of the proxy holder behalf in all resp.</li> <li>(b) The proxy holder</li> <li>Agreed</li> <li>To consider and appoint fiscal year ended Decements</li> <li>(a) The proxy holder behalf in all resp.</li> </ul>	eserved fund er shall be entitled to consid pect as he/she deems approp er shall vote according to m Disagreed nt the auditors and to fix to mber 31, 2013 er shall be entitled to consid pect as he/she deems approp	er and vote on my/our oriate. y intention as follows: Abstained the auditing fee for the ler and vote on my/our oriate.
	<ul> <li>the appropriation of real behalf in all resp</li> <li>(a) The proxy holder behalf in all resp</li> <li>(b) The proxy holder</li> <li>Agreed</li> </ul> To consider and appoint fiscal year ended Decempoint fiscal year ended Decempoint fiscal year ended behalf in all resp <ul> <li>(a) The proxy holder behalf in all resp</li> <li>(b) The proxy holder behalf in all resp</li> </ul>	er shall be entitled to consid bect as he/she deems approper er shall vote according to m Disagreed <b>Int the auditors and to fix to</b> <b>mber 31, 2013</b> er shall be entitled to consid bect as he/she deems approper er shall vote according to m	er and vote on my/our oriate. y intention as follows: Abstained the auditing fee for the er and vote on my/our oriate. y intention as follows:
	<ul> <li>the appropriation of real states of the proxy holder behalf in all resp.</li> <li>(b) The proxy holder</li> <li>Agreed</li> <li>To consider and appoint fiscal year ended Decements</li> <li>(a) The proxy holder behalf in all resp.</li> </ul>	eserved fund er shall be entitled to consid pect as he/she deems approp er shall vote according to m Disagreed nt the auditors and to fix to mber 31, 2013 er shall be entitled to consid pect as he/she deems approp	er and vote on my/our oriate. y intention as follows: Abstained the auditing fee for the ler and vote on my/our oriate.
	<ul> <li>the appropriation of real behalf in all resp</li> <li>(a) The proxy holder behalf in all resp</li> <li>(b) The proxy holder</li> <li>Agreed</li> </ul> To consider and appoint fiscal year ended Decempoint fiscal year ended Decempoint fiscal year ended behalf in all resp <ul> <li>(a) The proxy holder behalf in all resp</li> <li>(b) The proxy holder behalf in all resp</li> </ul>	er shall be entitled to consid bect as he/she deems approper er shall vote according to m Disagreed Int the auditors and to fix to mber 31, 2013 er shall be entitled to consid bect as he/she deems approper er shall vote according to m Disagreed	er and vote on my/our oriate. y intention as follows: Abstained the auditing fee for the er and vote on my/our oriate. y intention as follows:
Agenda 8	<ul> <li>the appropriation of real behalf in all respective behalf in a</li></ul>	er shall be entitled to consid bect as he/she deems approper er shall vote according to m Disagreed Int the auditors and to fix to mber 31, 2013 er shall be entitled to consid bect as he/she deems approper er shall vote according to m Disagreed Inesses (if any) er shall be entitled to consid bect as he/she deems approp	er and vote on my/our oriate. y intention as follows: Abstained the auditing fee for the er and vote on my/our oriate. y intention as follows: Abstained
Agenda 8	<ul> <li>the appropriation of real behalf in all respective behalf in a</li></ul>	er shall be entitled to consid bect as he/she deems approper er shall vote according to m Disagreed Int the auditors and to fix to mber 31, 2013 er shall be entitled to consid bect as he/she deems approper er shall vote according to m Disagreed nesses (if any) er shall be entitled to consid	er and vote on my/our oriate. y intention as follows: Abstained the auditing fee for the er and vote on my/our oriate. y intention as follows: Abstained

(5) Any vote of the proxy holder not being in compliance with that specified in this Proxy Form shall be deemed that the said vote is incorrect and is not my vote as a shareholder.

(6) In case I do not specify my intention to vote in any Agenda or unclear specify or in case the meeting considers or votes in other businesses than those specified above, including in case of an amendment or addition to any fact, the proxy holder shall be entitled to vote on my/our behalf in all respect as he/she deems appropriate.

I/We shall be liable for any action taken by the proxy holder at the meeting in all respect, except in the case where the proxy holder fails to vote in compliance with those specified in the Proxy Form.

Signed:		<b></b> .	Proxy Grantor
	(	)	
Signed:			Proxy Holder
C	(		2
Signed:			Proxy Holder
8	(	)	5
Signed:	<		Proxy Holder
8	(	)	5
	\	/	

Remark:

- 1. This Proxy Form C applies only for a shareholder whose name appeared in the shareholder register being a foreign investor appointing a custodian in Thailand as the securities depositor and caretaker.
- 2. Evidences to be attached to the Proxy Form are:
  - (1) A power of Attorney from the shareholder authorizing the custodian to sign the Proxy Form on his/her/its behalf.
  - (2) A confirmation letter that the person signing the Proxy Form authorized to engage in the custodian business.
- 3. The shareholder shall appoint only one proxy holder to attend and vote in the meeting. The number of shares can not be allocated to more than one proxy holder in order to separately vote.
- 4. Agenda on Appointment of Directors are eligible to appoint all directors or to appoint each individual director.
- 5. In case where the agenda to be considered at the meeting exceed those specified above, the Proxy Grantor can specify additional details in the Continued List of Proxy Form C attached hereto.

# The Continued List of Proxy Form C

The proxy of the shareholder of Siam Makro Public Company Limited

At the Annual General Shareholders' Meeting No. 20 held on April 25, 2013 at 3.00 p.m., at Chaturathit Room of Golden Tulip Sovereign Hotel Bangkok, No. 92 Rama 9 Road, Bangkapi Subdistrict, Huay Kwang District, Bangkok Metropolis or on the other date and at the other place as may be postponed or changed.

Agend	a NoSu	ıbject	
(a)	The proxy holder shal respect as he/she deem		and vote on my/our behalf in all
(b)		vote according to my int	tention as follows:
	Agreed	Disagreed	☐ Abstained
Agenda	a NoSu	ıbject	
□ (a)			and vote on my/our behalf in all
□ (b)	respect as he/she deem The proxy holder shall	vote according to my int	tention as follows:
	Agreed	Disagreed	☐ Abstained
Agenda	a NoSu	ıbject	
□ (a)			and vote on my/our behalf in all
□ (b)	respect as he/she deem The proxy holder shall	vote according to my int	tention as follows:
	Agreed	Disagreed	☐ Abstained
Agenda	a NoSubject: A	Appointment of Directors	(Continued)
Dir	ector Name:		
	Agreed	Disagreed	☐ Abstained
Dir	ector Name:		
	Agreed	Disagreed	☐ Abstained
Dir	ector Name:		
	Agreed	Disagreed	☐ Abstained
Dir	ector Name:		
	Agreed	Disagreed	Abstained
Dir	ector Name:		
	Agreed	Disagreed	☐ Abstained



# **Request Form for Annual Report**

If the shareholder wishes to request the Company Annual Report for the year 2012 in written form, please fill in the form below and return to the following persons:

Khun Uraiwan Mekakakorn	Telephone No. Fax. No. E-mail address:	
Khun Suthanithi Sirithananuwat	Telephone No. Fax. No. E-mail address:	

for the company to further deliver the said report to you.

Name - Surname (Shareholder)	
Address	
Telephone No.	

