Draft Objectives of the New Company

CP Axtra Public Company Limited

- 1. To buy, procure, receive, lease, grant leases, hire-purchase, grant hire-purchases, own, possess, develop, use, and otherwise manage any property, including the proceeds from such property.
- 2. To sell, transfer, mortgage, accept mortgages as security for the sale of goods or employment of employees, to pledge, accept pledges, exchange, and dispose of property by other means, without accepting deposits or receiving money from the public or using such money.
- 3. To be a broker, agent, commission agent for all types of transaction and business except for insurance business, association member recruitment, and securities trading.
- 4. To borrow money, overdraft from banks, juristic persons, or other financial institutions, and to lend money or extend credit by other means, with or without collateral, including accepting, issuing, transferring, and endorsing bills or other negotiable instruments, except in the business of banking, finance and credit foncier.
- 5. To establish branch offices or appoint representatives in and outside the country.
- 6. To engage in joint venture or to be a partner with limited liability in any partnership or to be a shareholder in any other limited company or public limited company, state enterprises, or other juristic person, both domestic and overseas, regardless of having the same objectives as those of the Company or not.
- 7. To operate the business of trading rice, rice products, cassava, cassava products, corn, sesame, beans, pepper, jute, cotton, lac, castor beans, wood, rubber, vegetables, fruits, forest products, herbs, animal hides, animal horns, live animals, cut-up meat, offal, pork offal, sugar, animal feed, plant seeds, and all types of agricultural products.
- 8. To operate the business of trading machinery, engines, mechanical tools, labor-saving devices, vehicles, generators, and electrical appliances, refrigerators, air conditioners, fans, electric rice cookers, electric irons, water pumps, heating equipment, cooling equipment, kitchenware, ironware, copperware, brassware, sanitary ware, home appliances, furniture, electrical equipment, plumbing equipment, computers, microprocessors, software, computer programs, fax modems, value recording machines for goods or services on cards, debt payment systems, payment machines, debit machines, cash deposit machines, cash withdrawal machines, card readers, card inserters, card transmitters, calculators, bookkeeping machines, photocopy machines, radios, televisions, all types of radio communication devices, electronic equipment, radar equipment, sonar equipment, laser equipment, audio equipment, video recording equipment, water heaters, humidity controllers, telecommunication devices, light bulbs, 3D printers, as well as parts and accessories for the aforementioned items.
- 9. To operate the business of trading fresh food, dry food, ready-made food, canned goods, food seasonings, beverages, liquors, beer, cigarettes, and other consumables.
- 10. To operate the business of trading fabrics, threads, cotton, clothing, ready-made garments, apparel, accessories, cosmetics, beauty tools and equipment, and other consumables.

- 11. To operate the business of trading medicines for the treatment and prevention of diseases in humans and animals, medical supplies, chemicals, medical and pharmaceutical equipment, fertilizers, pesticides, plant and animal supplements of all kinds, and scientific tools and equipment.
- 12. To operate the business of trading gold, gold-copper alloy, silver, diamonds, gemstones, and other precious stones, including synthetic materials resembling these items.
- 13. To operate the business of producing and trading paper, educational materials, and lessons in the form of audio tapes, video tapes, digital formats, and other formats; lessons for use with computers or other devices, printed materials, books, textbooks, journals, magazines, forms, in both Thai and foreign languages, stationery, educational accessories, calculators, printing machines, printing equipment; printouts, newspapers, filing cabinets, and all types of office supplies.
- 14. To operate the business of trading construction materials, equipment, and tools for construction, all types of technical tools, paints, painting tools, and all kinds of building decoration materials.
- 15. To trade plastic or anything of the same nature both in the raw material form or the ready-made form.
- 16. To operate the business of trading raw rubber, sheet rubber, or other types of rubber produced from any part of the rubber tree, including synthetic rubber or similar materials produced by scientific methods.
- 17. To operate a cold storage business for preserving products through chilling, freezing, or deep-freezing, for its own operations, excluding the storage of products in a manner that would be considered warehouse-like business, which can be conducted once permission from the Department of Internal Trade is granted.
- 18. To establish and operate the business of shops, department stores, supermarkets, warehouses for the wholesale and retail trading of the company's food and non-food products, and consumer goods, both domestically and internationally.
- 19. To operate restaurants, food courts, cafeterias, other types of stores that sell all kinds of food and beverages, to lease space for the said businesses, as well as to provide management services for restaurant operations, catering, and related businesses, in whole or in part, both domestically and internationally.
- 20. To operate the business of transportation, loading, and unloading of cargo and passengers by land, sea, and air, both domestically and internationally, including customs clearance at seaports and freight forwarding services.
- 21. To operate the business of foreign currency trading and exchange (subject to approval from the Ministry of Finance).
- 22. To operate the business of importing goods for domestic sale and exporting them to international markets, as specified in the company's objectives.
- 23. To operate the business of providing photo-taking, film-developing, photo and document printing and enlarging services, and to sell photographic films.
- 24. To operate the business of running a gas station and providing services including repairing, maintaining, inspecting, refueling, rust prevention spraying, and changing lubricants and hydraulic fluids for all types of vehicles, as well as installing, inspecting, and repairing all types of safety devices.

- 25. To operate the business of providing guarantees for debts, liabilities, and performance of agreements of third parties, including offering guarantees for individuals entering or leaving the country in accordance with immigration law, revenue codes, and other relevant laws.
- 26. To operate the business of providing consulting services and advice on issues related to management, commerce, industry, and finance, including problems concerning production, marketing, distribution, as well as business analysis and evaluation.
- 27. To operate the business of installing, inspecting, repairing, and maintaining air conditioners, refrigerators, and other cooling systems; to provide cooling and lighting systems services, cleaning services, electricity supply services, and any other services related to the company's business operations.
- 28. To operate the business of providing document translation, drafting, proofreading and revising services.
- 29. To operate the business of collecting, compiling, producing, printing, and publishing statistical data related to agriculture, industry, commerce, finance, and marketing, including conducting business analysis and assessments.
- 30. To operate the business of auctioning goods for sale and providing services in accordance with all objectives to or for individuals, groups of persons, juristic persons, government sectors, and state organizations.
- 31. To purchase, request, register the transfer, enter into agreements or legal acts to acquire rights related to land, buildings, easements, rights, and privileges, patents, factories, machinery, minerals, smelters, agricultural equipment, labor-saving devices, copyrights, designs, trademarks, licenses, concessions, or similar rights that may benefit or be advantageous to the company, including utilizing, implementing, or manufacturing using these rights and authority, or leasing, authorizing, sub-authorizing, or granting privileges related to the aforementioned rights.
- 32. The company is entitled to issue shares at prices higher than the par value.
- 33. The company is entitled to issue and offer all types of securities for sale to the public in accordance with securities and exchange laws.
- 34. To operate the business of trading scales, balance measuring equipment, and related parts and accessories.
- 35. To operate the business of factory manufacturing and selling bakeries, bread, cakes, cookies and other products made from flour.
- 36. To operate the business of trading telecommunication radios and any of their accessories.
- 37. To operate the business of producing and providing embossed cards and materials used to issue cards; to sell various types of cards, such as charge cards, credit cards, debit cards, discount cards, prepaid or stored value cards, electronic cash cards, and any other cards, and to engage in related businesses arising from the provision of these card services, to card members or customers of the company for purchasing goods and/or services from businesses that have agreements to accept these cards as payment for the sale of goods and/or services.
- 38. To operate the business of trading tape materials, televisions, magnetic recording tapes, video tapes, CDs, and various electronic media, such as VCDs, DVDs, and so on.

- 39. To operate the business of real estate trading, development of residential and land subdivisions, acquisition of land and/or buildings, golf courses, agricultural fields, or construction of buildings, condominiums, houses, hotels, factories, or other structures on such land for commercial purposes, subdividing, leasing, hire-purchasing, selling, and exchanging properties, as well as providing facilities and amenities for tenants, occupants, and users of such land and buildings.
- 40. To operate the business of leasing, sub-leasing, and hire-purchasing land, buildings, offices, premises, or areas both inside and outside office buildings, for use as offices, business locations, as well as various office equipment and parking spaces.
- 41. To operate the business of providing facility services, such as cooling services, battery chargers, electricity, and as such; and to allow the use of the company's property, such as permitting the installation of vending machines, ATMs, computer servers, and as such.
- 42. To operate the business of providing services of acting as a manager and beneficiary, collecting benefits, and managing properties on behalf of others.
- 43. To engage in electronic commerce, digital platform services, and electronic marketplace businesses for all types and categories of businesses. This includes providing information research services, collecting fees and advertising charges, offering consulting and advisory services, and providing services to general operators in setting up electronic commerce systems; providing electronic commerce systems and/or digital platform development services, managing and developing operations, sales, distribution systems, payment systems, transportation of goods, marketing, and promotions, including recruiting members, collecting and presenting packages and promotions related to various products and services for general operators.
- 44. To operate the businesses of rice farming, gardening, plantation, salt farming, forestry, rubber plantation, animal husbandry, and livestock farming.
- 45. To operate the businesses of rice mills, sawmills, wood planing and drying factories, automobile body assembly plants, ceramic and enamelware factories, pottery factories, jute pressing factories, vegetable oil extraction plants, paper mills, sack factories, textile weaving factories, spinning mills, fabric dyeing and printing factories, tire retreading and molding factories, steel manufacturing plants, metal casting and machining factories, galvanized steel sheet factories, processed food factories, gas plants, sugar mills, plastic goods manufacturing plants, metal rolling and smelting factories, door and window manufacturing plants, glass factories, beverage manufacturing plants, rubber molding factories, and automobile assembly plants.
- 46. To operate the business of an online department store for selling goods through electronic commerce systems, including providing services for creating and managing online department stores on the internet.
- 47. To operate the business as a distributor and exporter Thai products through electronic commerce systems.
- 48. To operate the business of providing services relating to the development of electronic commerce systems for online department stores, including the development of payment systems, logistics systems, and online sales systems.

- 49. To operate the business of private vocational schools, educational institutions, training centers, language schools, and private colleges and universities, as well as providing teaching, training, and organizing academic seminars in all fields (subject to obtaining approval from the relevant government authorities).
- 50. To operate the business as an agent or representative to invest in private vocational schools, private colleges, and universities, both domestically and internationally (subject to obtaining approval from the relevant government authorities).
- 51. To operate the business of liaising with institutions to arrange for students to undergo training, visit sites, or continue their studies abroad.
- 52. To operate the business of providing training, conducting research, serving as an international research center, and offering consultancy services in areas such as language, culture, law, science, agriculture, cooperatives, transportation, communication, telecommunications, economics, finance, commerce, business, energy, technology, statistics, irrigation, sports, health, public health, medicine, political science, public administration, community development, education, social services, industry, forestry, nature conservation, data collection, and information services (excluding securities trading).
- 53. To operate the business of providing services for inspecting, researching, analyzing, and improving the quality of food, products, and various goods.
- 54. To operate the business of providing training in safety and occupational health, as well as offering consultancy services in safety and occupational health.
- 55. To operate the business of providing services of applying for permits with government agencies or state organizations for the use of all types of telecommunication equipment throughout Thailand, including providing installation, repair, maintenance, and sale of all types of permitted telecommunication equipment, specifically including all systems of pagers, as well as radios, televisions, telephones, telegraphs, telex, facsimile, and satellite communication.
- 56. To operate the telecommunications business, including providing internet services, which involves commercially connecting users' computer systems within the Internet network for communication purposes, as well as providing mutual information system for services of sending/receiving electronic mails, reading and posting on bulletin boards, and utilizing network applications such as accessing remote computer servers, transferring files from other devices on the network, browsing the network with various search engines, and interacting with other network users, subject to permission from relevant government agencies or state enterprises, or according to legal provisions concerning telecommunications business and related activities.
- 57. To operate the business of providing network connectivity services for all types of computer networks through all types of telecommunication systems.
- 58. To operate a telecommunications business, including the sale and provision of services, as well as the installation, operation, maintenance, and repair of networks for visual and audio telecommunication data through domestic satellite, and other related facilities and services.
- 59. To operate the business of being an intermediary for the payment of goods, services, or other fees, including providing network services for payment through various methods.

- 60. To operate the business of providing services for the delivery and sale of all types of goods, including ready-to-eat food, to various locations as requested by customers.
- 61. To operate the business of leasing, hire-purchasing machinery, engines, tools, appliances, and equipment as specified in the objectives.
- 62. To operate the business of retail or wholesale trade of ready-to-eat food.
- 63. To operate the business of ice manufacturing plants.
- 64. To operate the business of trading controlled plant seeds.
- 65. To provide engineering services for design, equipment procurement, system integration, installation, operation, and maintenance, technical consulting or other services for the construction of power plants using renewable energy sources, such as solar energy, wind energy, hydropower, biogas energy, biomass energy, waste-to-energy, etc., and construction projects related thereto.
- 66. To produce and distribute electricity, and to develop and transfer rights related to projects generating electricity from renewable energy sources, such as solar energy, wind energy, hydropower, biogas energy, biomass energy, waste-to-energy, etc.
- 67. To operate the business of hotels, serviced apartments, restaurants, bars, nightclubs, bowling alleys, movie theaters, and other entertainment venues, vacation resorts, sports facilities, and swimming pools.
- 68. To operate the business of establishing and operating movie theaters, other entertainment venues, music performance venues, vacation resorts, sports facilities, swimming pools, bowling alleys, and distributing films.
- 69. To operate the business of printing factory, printing books, selling books, and publishing newspapers.
- 70. To carry on the business of fishery, fishing pontoons, and fish trading on piers.
- 71. To operate the business of stone blasting and crushing.
- 72. To operate the business of construction work for buildings, commercial buildings, residential buildings, office spaces, roads, bridges, dams, tunnels, and other construction projects, including civil engineering work.
- 73. To operate the business of mining, ore smelting, ore extraction, ore processing, ore fusing, ore refining, ore surveying, ore analysis and inspection, ore crushing, and ore transportation.
- 74. To operate the business of tour services, including all related tourism activities, selling tickets for planes, boats, buses, trains, subways, and sky trains.
- 75. To operate the business of hair cutting, hairstyling, beauty services, tailoring, and laundry services.
- 76. To operate the business of providing services related to legal, accounting, engineering, architectural, as well as advertising.
- 77. To provide guarantees, including mortgages and pledges, business security, and assign rights of all or part of the company's assets for debts, liabilities, or contractual obligations of others.
- 78. To operate the business of private hospitals and healthcare facilities, providing medical treatment and patient care, and conducting training and academic education in medical and health sciences.
- 79. To invest in large land plots, subdivide them into smaller plots, acquire land, buildings, condominium units, houses, structures, or other properties through purchase, lease, or other means, and engaging in buying, selling, exchanging, leasing, hire-purchasing, such properties for residential, commercial, or other purposes (excluding the business of credit foncier).

- 80. To operate the business of storing and selling fresh food products, such as vegetables, fruits, and meat.
- 81. To operate the business of wastewater treatment plants and integrated wastewater treatment plants.
- 82. To operate the business of trading in sports equipment and all types of sporting goods.
- 83. To operate the business of trading in playing cards and musical instruments and equipment.
- 84. To operate the business of trading in security equipment and devices of all types.
- 85. To operate the business of import, export, and manufacturing of consumer goods, ready-made foods, canned foods, alcoholic and non-alcoholic beverages, snacks, crisps, candies, desserts, milk, dairy products, chocolate, rice, and cassava flour.
- 86. To operate the business of producing, buying, selling, trading, leasing, renting, exchanging, importing, exporting, broadcasting, screening services, and distributing in any manner, as well as acting as a commission agent for trade and as an agent with remuneration for the above purposes, which include tapes, television materials, video tapes, music recording tapes, sound recording discs, and sound and video recording discs, television materials in both analog and digital systems of all types, in accordance with the laws governing the control of tape and television materials and other related laws associated with the objectives of this business. This also includes engaging in other businesses of a similar nature to the aforementioned activities, as well as amusement parks, entertainment venues, and all types of theaters.
- 87. To operate the business of providing services for repairing, maintaining, modifying, buying, selling, renting, leasing, exchanging, or distributing television receivers, television transmitters, radio receivers, radio transmitters, and telecommunications radios, as well as light communication equipment and other similar devices, including equipment and spare parts for such items.
- 88. To operate the business of providing services for collecting, processing, and analyzing data using computers, including selling, leasing, maintaining, repairing, and servicing computers, equipment, tools, computer networks, and telecommunications, and providing consultancy services for system design and the use of computers in business management, as well as acting as an intermediary for payment collections on behalf of financial credit businesses, public utilities, consumer leasing businesses, and other similar types of businesses.
- 89. To operate the business of providing electronic payment services and acting as an intermediary for payment transactions.
- 90. To operate the business of electrical energy, including the production, purchase, sale, procurement, installation, construction, maintenance, storage, reservation and operation of businesses related to electricity, natural energy sources, renewable energy sources, and alternative energy sources.
- 91. To operate the business of providing or acting as an agent for domestic and international money transfers, including setting up money transfer service points and offering services related thereto (subject to approvals from the relevant authorities).
- 92. To operate the business of providing all types of telecommunications and radio communications services, including reselling and wholesaling telecommunications services, acting as an agent for all related matters, and providing marketing, advertising, public relations, sales promotion services, distribution channel procurement, after-sales services, and customer service center operations.

Enclosure 1

- 93. To operate the business of markets, including fresh markets, retail and wholesale markets, by providing rental or usage spaces for the sale of all types of consumer goods, as well as providing parking facilities.
- 94. To provide all kinds of training services, organize meetings, seminars, discussions, and arrange for speakers in academic and other fields, both on-site and off-site.